

Future Planning



Manager's Monthly Memo



Capital Improvement Program

EQUIPMENT REPLACEMENT SCHEDULE AND DEPRECIATION FUND

The Department of Finance has developed the Equipment Replacement Schedule and Support Services based upon standards set by the American Public Works Association. These guidelines have been modified by input from the City's various departments regarding their current and future equipment needs, as well as information available as to the extent and nature of previous and anticipated repair and maintenance work on specific pieces of equipment.

The Equipment Depreciation Fund is designed to set aside funds each year for the eventual replacement of each of the City's vehicles and other types of equipment. The A.P.W.A. has developed life expectancy standards for each type of vehicle utilized by a municipality. These standards have been used here to calculate annual contributions, based on straight-line depreciation, for each of the General, Water and Water Pollution Control Funds. It is projected that \$ 2,085,500 worth of equipment will be purchased over the next five years using this funding source, supplemented by property tax and sewer use charge contributions, totaling \$978,597 and \$98,190 respectively to fund the lease-purchase of various equipment items.

Finally, Table 14 provides detailed information on all vehicles and equipment assigned to the General Fund, Water Fund and Water Pollution Control Fund. A total of \$1,163,682 is scheduled to be spent for equipment replacement and the funding of existing lease-purchase payments during the 2000-2001 fiscal year; a total of \$3,162,287 over the entire five-year period.



PROJECT DETAIL

PROJECT TITLE <i>Equipment Replacement Schedule</i>		DEPARTMENT OR DIVISION <i>All City Departments</i>			LOCATION <i>City - Wide</i>		
PROJECT DESCRIPTION							
<p><i>This equipment schedule was created in conjunction with the Equipment Depreciation Fund in July of 1982. It has been developed in accordance with the life cycle analysis standards developed and published by the American Public Works Association, set forth in its 1989 book, Managing Public Equipment. It is based on the principle that equipment should be replaced at the point at which a vehicle's total costs (including capital, operating and maintenance expenses) divided by its age are at a minimum. This approach results in a reduction of downtime, substantially lower maintenance costs and improved fuel economy. According to this 5-year plan, all vehicles purchased since 1982 are scheduled to be replaced in kind via the Equipment Depreciation Fund. Vehicles and equipment originally obtained prior to 1982 will be purchased using other revenues with contributions henceforth being made to the Fund for future replacement. Some major pieces of equipment, such as firefighting apparatus which were originally purchased prior to 1982, are identified as lease-purchase items.</i></p> <p><i>The APWA standards cited above reference the 1989 edition of the book, Managing Public Equipment. A new 2000 edition of this book is scheduled for release in February. Figures used remain the most current life cycle analysis information available to the city at publication time.</i></p> <p><i>Note: On the pages which follow, highlighted figures indicate that the vehicle or equipment in question was or is to be bought through a municipal lease-purchase agreement. All other items will be obtained via an appropriation from the Equipment Depreciation Fund.</i></p>							
STATUS/OTHER COMMENTS							
<i>On-going since established in FY1982/83</i>							
PLANNED FINANCING							
SOURCE OF FUNDS	CURRENT YEAR	2000/01	2001/02	2002/03	2003/04	2004/05	TOTAL
<i>Property Tax</i>	<i>291,980</i>	<i>240,892</i>	<i>270,629</i>	<i>250,028</i>	<i>217,048</i>	<i>37,094</i>	<i>978,597</i>
<i>Sewer Use Charge</i>	<i>35,850</i>	<i>34,290</i>	<i>32,730</i>	<i>31,170</i>	<i>0</i>	<i>0</i>	<i>98,190</i>
<i>Equip. Depreciation Fund</i>	<i>570,000</i>	<i>888,500</i>	<i>617,000</i>	<i>416,000</i>	<i>164,000</i>	<i>272,400</i>	<i>2,085,500</i>
TOTAL	897,830	1,163,682	920,359	697,198	381,048	309,494	3,162,287
PROPERTY TAX IMPACT	291,980	240,892	270,629	250,028	217,048	37,094	

**TABLE 14
EQUIPMENT REPLACEMENT SCHEDULE**

GENERAL FUND

DESCRIPTION	MAKE/ MODEL	YEAR	FY2001	FY2002	FY2003	FY2004	FY2005
POLICE DEPARTMENT							
City Manager's Car, mid-size sedan	Ford Taurus	00		16,000			16,000
Patrol Car, #1	Ford Crown Victoria	98	22,000			22,000	
Patrol Car, #2	Ford Crown Victoria	00			22,000		
Patrol Car, #3	Ford Crown Victoria	00			22,000		
Patrol Car, #4	Ford Crown Victoria	98	22,000		22,000		22,000
Patrol Car, #5	Ford Crown Victoria	97	22,000				22,000
Patrol Car, #6	Ford Crown Victoria	99			22,000		
Patrol Car, #7, (C.S.I. Car)	Ford Explorer	00				28,000	
Patrol Car, #8	Ford Crown Victoria	98		22,000			
Patrol Car, #9 K9	Ford Crown Victoria	98		25,000			
Patrol Car, #10, (Traffic Car)	Ford Crown Victoria	97	22,000				22,000
Patrol Car, #14	Ford Crown Victoria	00					22,000
Patrol Car, #15, (N.H.A. Car)	Ford Crown Victoria	00					22,000
Patrol Car, #17 K9	Ford Crown Victoria	99				25,000	
Patrol Car, #22	Ford Crown Victoria	99				22,000	
Patrol Car, #23	Ford Crown Victoria	97		22,000			
Patrol Car, #24	Ford Crown Victoria	00					22,000
Patrol Car, #25	Ford Crown Victoria	95	22,000				
Patrol Car, #26	Ford Crown Victoria	00					22,000
Police Chief's Car #50, sedan	Ford Crown Victoria	99					
Unmarked Car, #51, mid-size sedan	Ford Taurus	96			16,000		
Unmarked Car, #52, compact sedan	Ford Tempo	93	16,000				
Unmarked Car, #53, compact sedan	Ford Taurus	00					
Unmarked Car, #54, mid-size sedan	Chevy Lumina	95		16,000			
Unmarked Car, #55, mid-size sedan	Olds Cutlas	92	16,000				
Unmarked Car, #56, mid-size sedan	Chevy Lumina	93		*****			
Unmarked Car, #57, compact sedan	Ford Tempo	93		16,000			
Unmarked Car, #60, compact sedan	Chev Malibu	98					*****

Capital Improvement Program

Vehicle Count

Budget	Dept #	Vehicle Count
Central Services Administration	11	1
Central Services General Government Buildings	13	5
Police & Parking Enforcement	20	108
Fire	21	55
Neighborhood & Environmental Programs	22	20
Public Works Administration	31	2
Bureau of Engineering and Construction	32	5
Roadways & Sidewalks	33	31
Traffic Control and Maintenance	34	10
Streetscape Maintenance and Beautification	35	14
Fleet Maintenance Center	36	8
Water Supply and Treatment Facility	40	5
Water Distribution	41	19
Wastewater Collection (sewer)	42	20
Dock	43	5
Residential Refuse	45	14
Yard Recycling	48	13
Water Reclamation Facility (sewer)	49	1
Parking Garages	51	1
Transportation Administration	60	25
Transportation Maintenance	63	11
Recreation & Parks	71	25
TOTAL		398

Capital Improvement Program

	<i>Fund</i>	<i>Vehicle Count</i>
General Fund	110	284
Enterprise Funds		
<i>Water</i>	621	24
<i>Sewer</i>	622	21
<i>Off-Street Parking</i>	623	1
<i>Dock</i>	624	5
<i>Market House</i>	625	0
<i>Transportation</i>	626	36
<i>Stormwater Management</i>	627	0
<i>Refuse</i>	628	27
	Total	398

Solid Waste Program

Current System (Full cost accounting)			Proposed Changes		
Program	Gross Total Annual Program Cost	Net Program Annual Cost per Household	Program	Gross Total Annual Program Cost	Net Program Annual Cost per Household
Refuse	\$ 2,118,389	\$ 235	Refuse collection 1x a week	\$ 2,123,214	\$ 235
Bulk Waste	\$ 269,510	\$ 30	with Call-in Bulk	\$ (264,686)	\$ (29)
Recycling	\$ 334,354	\$ 37	Recycling	\$ 334,354	\$ 37
Yard Waste	\$ 798,154	\$ 89	Leaves, yard waste, & landfill monitoring	\$ 600,000	\$ 67
Leaf	\$ 125,919	\$ 14		(Privatize some or all)	\$ (76,788)
Landfill Monitoring	\$ 52,714	\$ 6	Administration	\$ 134,951	\$ 15
Administration	\$ 134,951	\$ 15			
Total	\$ 3,833,991	\$ 426	Total	\$ 3,192,519	\$ 354
				\$ (641,473)	\$ (25)
Subtotal with Street Maintenance & Beautification	\$ 4,380,407	\$ 487	Subtotal with Street Maintenance & Beautification	\$ 3,738,934	\$ 415
FY11 refuse fee		\$ 380			



Solid Waste – Current Program

Refuse 2x a week

Bulk 4x a year

Recycling 1x a week

**Yard Waste/leaves every other week,
processed at landfill site**

Landfill monitoring and maintenance

Administration

Solid Waste – Proposed Changes

Refuse 1x a week

Bulk 1x a week with refuse

Recycling 1x a week with education & bins

**Yard Waste/leaves every other week,
possible private collection and/or private
processing**

Landfill monitoring and maintenance

Administration

**Add SMB (Street Maintenance &
Beautification)**



**Solid
Waste
Concerns**

**Refuse tip fee to
increase in FY12**

**Equipment is
old/undersized**

Recycling % is low

Department		Annual	July
Police	Budget	790,050	65,838
	Actual		<u>29,317</u>
	(Over)Under Budget		<u>36,520</u>
	% Spent Monthly		45%
	% Spent YTD		4%
	YTD Target %		8%
Fire	Budget	450,940	37,578
	Actual		<u>15,097</u>
	(Over)Under Budget		<u>22,481</u>
	% Spent Monthly		40%
	% Spent YTD		3%
	YTD Target %		8%
DNEP	Budget	5,000	417
	Actual		-
	(Over)Under Budget		<u>417</u>
	% Spent Monthly		0%
	% Spent YTD		0%
	YTD Target %		8%
PW - Roadways	Budget	25,920	2,160
	Actual		<u>431</u>
	(Over)Under Budget		<u>1,729</u>
	% Spent Monthly		20%
	% Spent YTD		2%
	YTD Target %		8%
PW - Traffic Control	Budget	2,810	234
	Actual		<u>30</u>
	(Over)Under Budget		<u>204</u>
	% Spent Monthly		13%
	% Spent YTD		1%
	YTD Target %		8%
PW - Snow and Ice	Budget	38,350	3,196
	Actual		-
	(Over)Under Budget		<u>3,196</u>
	% Spent Monthly		0%
	% Spent YTD		0%
	YTD Target %		8%
PW - Street Maintenance	Budget	50,000	4,167
	Actual		<u>1,139</u>
	(Over)Under Budget		<u>3,028</u>
	% Spent Monthly		27%
	% Spent YTD		2%
	YTD Target %		8%
PW - Fleet Maintenance	Budget	24,380	2,032
	Actual		<u>160</u>
	(Over)Under Budget		<u>1,872</u>
	% Spent Monthly		8%
	% Spent YTD		1%
	YTD Target %		8%
Recreation	Budget	24,970	2,081
	Actual		<u>1,541</u>
	(Over)Under Budget		<u>540</u>
	% Spent Monthly		74%
	% Spent YTD		6%
	YTD Target %		8%

Total Citywide

Water Plant	Budget	82,660	6,888
	Actual		<u>5,832</u>
	(Over)Under Budget		<u>1,056</u>
	% Spent Monthly		85%
	% Spent YTD		7%
	YTD Target %		8%
Water Distribution	Budget	22,060	1,838
	Actual		<u>2,001</u>
	(Over)Under Budget		<u>(163)</u>
	% Spent Monthly		109%
	% Spent YTD		9%
	YTD Target %		8%
Wastewater Collection	Budget	31,730	2,644
	Actual		<u>1,655</u>
	(Over)Under Budget		<u>989</u>
	% Spent Monthly		63%
	% Spent YTD		5%
	YTD Target %		8%
Dock	Budget	6,000	500
	Actual		-
	(Over)Under Budget		<u>500</u>
	% Spent Monthly		0%
	% Spent YTD		0%
	YTD Target %		8%
Transit - Vehicle Operations	Budget	152,780	12,732
	Actual		<u>16,549</u>
	(Over)Under Budget		<u>(3,817)</u>
	% Spent Monthly		130%
	% Spent YTD		11%
	YTD Target %		8%
Transit - Maintenance	Budget	34,600	2,883
	Actual		<u>3,099</u>
	(Over)Under Budget		<u>(216)</u>
	% Spent Monthly		107%
	% Spent YTD		9%
	YTD Target %		8%
Refuse - Residential	Budget	33,060	2,755
	Actual		<u>35</u>
	(Over)Under Budget		<u>2,720</u>
	% Spent Monthly		1%
	% Spent YTD		0%
	YTD Target %		8%
Refuse - Yard Waste	Budget	16,770	1,398
	Actual		<u>163</u>
	(Over)Under Budget		<u>1,235</u>
	% Spent Monthly		12%
	% Spent YTD		1%
	YTD Target %		8%

Budget	1,792,080	149,340
Actual		<u>77,050</u>
(Over)Under Budget		<u>72,290</u>
% Spent Monthly		52%
% Spent YTD		4%
YTD Target %		8%

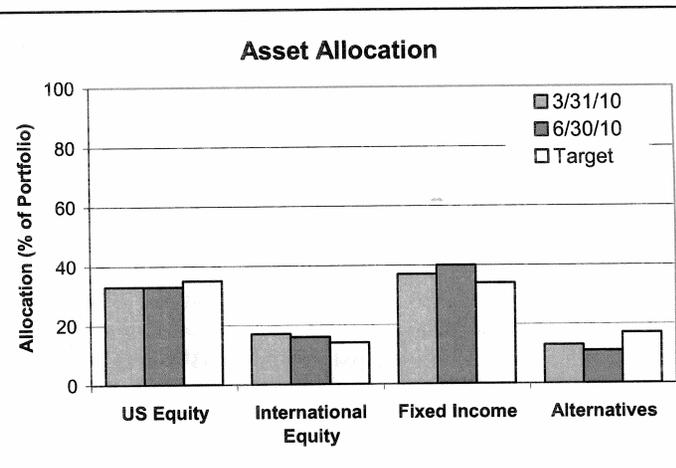
Overtime Report

Portfolio Summary

PF Pension Report

City of Annapolis
As of 6/30/2010

Principal Changes - \$(000)	Quarter	Since 12/31/2008
Beginning Balance	137,491	119,395
Net Cash Flows	(1,683)	(8,938)
Investment Earnings:	(6,244)	19,107
Policy Asset Allocation Effect	(7,560)	20,039
Deviation from Policy Effect	409	(584)
Investment Manager Effect	907	(347)
Ending Balance	129,564	129,564
Total change in market value:	(7,927)	10,169



Portfolio Observations:

- An overweight allocation to fixed-income/cash contributed to performance as equity retreated during the quarter.
- Real estate generated strong absolute performance (+5.1%) for the quarter.

Definitions:

Policy Asset Allocation Effect: amount portfolio would have earned if portfolio was exactly in-line with target allocation and investment managers matched benchmark performance.

Deviation from Policy Effect: impact of the portfolio being either overweight or underweight asset classes relative to the target allocation.

Investment Manager Effect: impact of investment managers outperforming or underperforming their benchmarks.



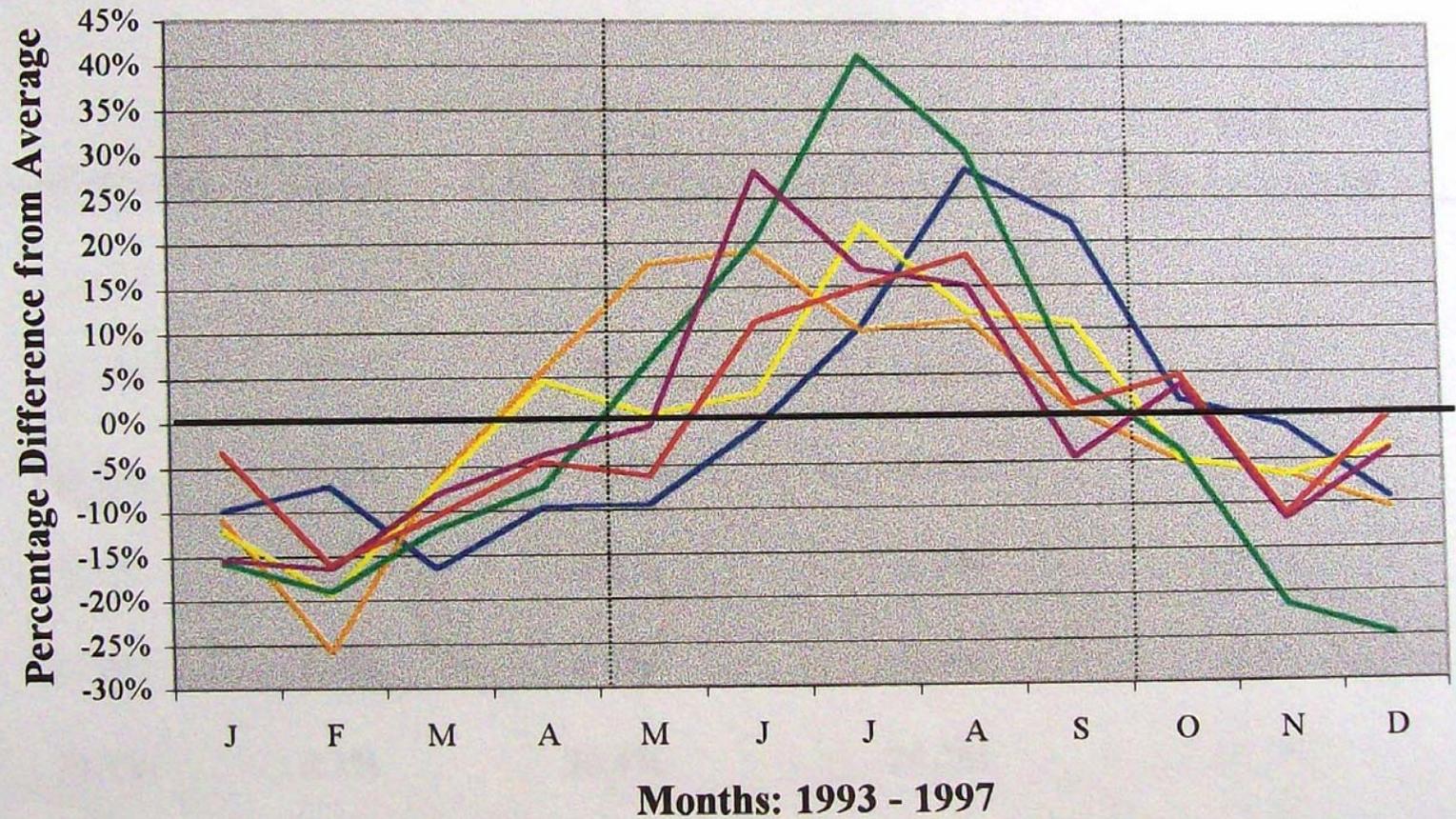
Gianni Partners
A Division of GIS Investment Consulting LLC

Review Cost of Services

Percentage Difference from Indicator Average by Month 1993 -1997

	<u>Water</u>	<u>Solid Waste</u>	<u>Sludge</u>	<u>Police Calls for Service</u>	<u>Rescue Calls for Service</u>	<u>Fire Calls for Service</u>	<u>Noise</u>	<u>Zoning</u>
January	-9.8%	-10.6%	-12.1%	-15.6%	-15.2%	-3.2%	-53.6%	-57.6%
February	-7.0%	-25.7%	-19.3%	-19.0%	-16.4%	-16.0%	-67.5%	-66.1%
March	-16.4%	-6.5%	-6.9%	-12.0%	-8.1%	-10.4%	-46.6%	-78.8%
April	-9.5%	5.7%	4.7%	-7.3%	-3.6%	-4.5%	-62.9%	-78.8%
May	-9.4%	17.6%	0.7%	6.8%	-0.6%	-6.2%	-28.1%	-36.4%
June	-0.8%	19.1%	3.1%	20.4%	28.2%	11.1%	60.1%	52.5%
July	10.6%	10.0%	22.0%	41.3%	17.0%	15.0%	120.4%	39.8%
August	28.3%	11.2%	12.0%	30.5%	15.1%	18.6%	169.1%	213.6%
September	22.3%	0.8%	10.7%	4.8%	-4.5%	1.5%	39.2%	145.8%
October	1.9%	-5.0%	-4.8%	-3.9%	3.7%	4.7%	-30.4%	-40.7%
November	-1.0%	-6.5%	-6.8%	-21.3%	-11.6%	-11.1%	-58.2%	-36.4%
December	-9.3%	-10.4%	-3.4%	-24.8%	-3.8%	0.2%	-42.0%	-57.6%

Percentage Difference from Indicator Average by Month



Water

Sludge

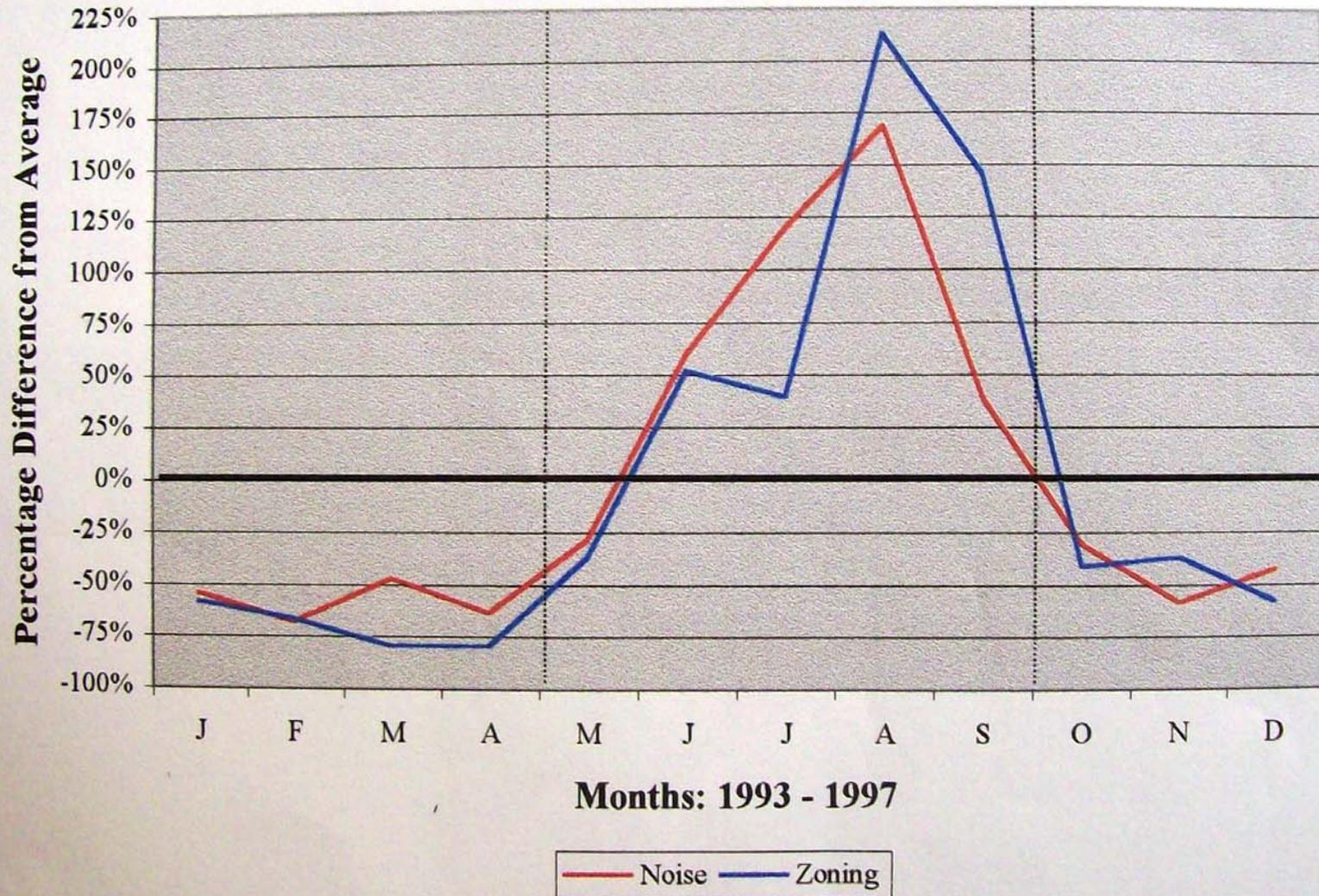
Rescue - Calls for Service

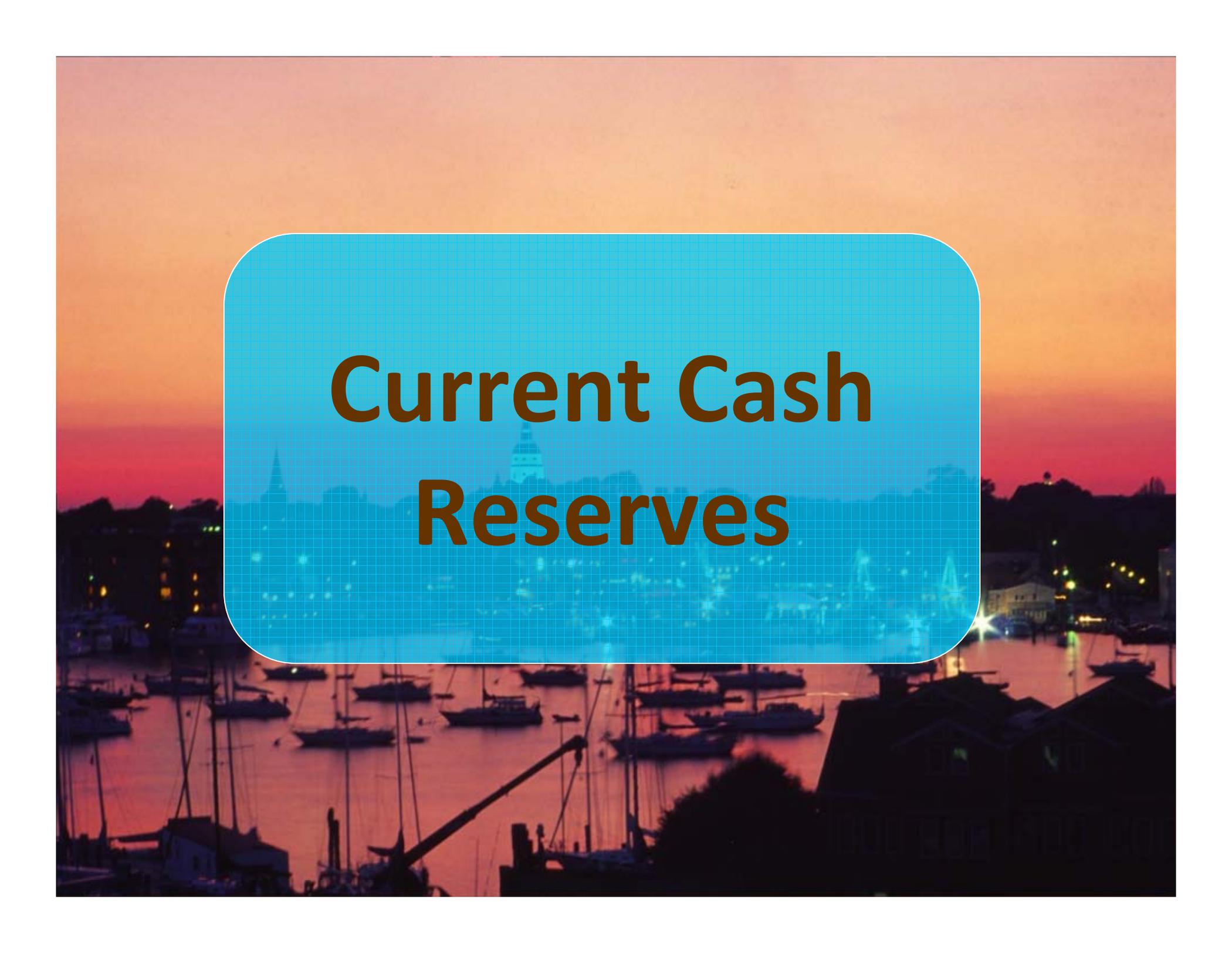
Solid Waste

Police - Calls for Service

Fire - Calls for Service

Percentage Difference from Indicator Average by Month





Current Cash Reserves

ICMA PM Article

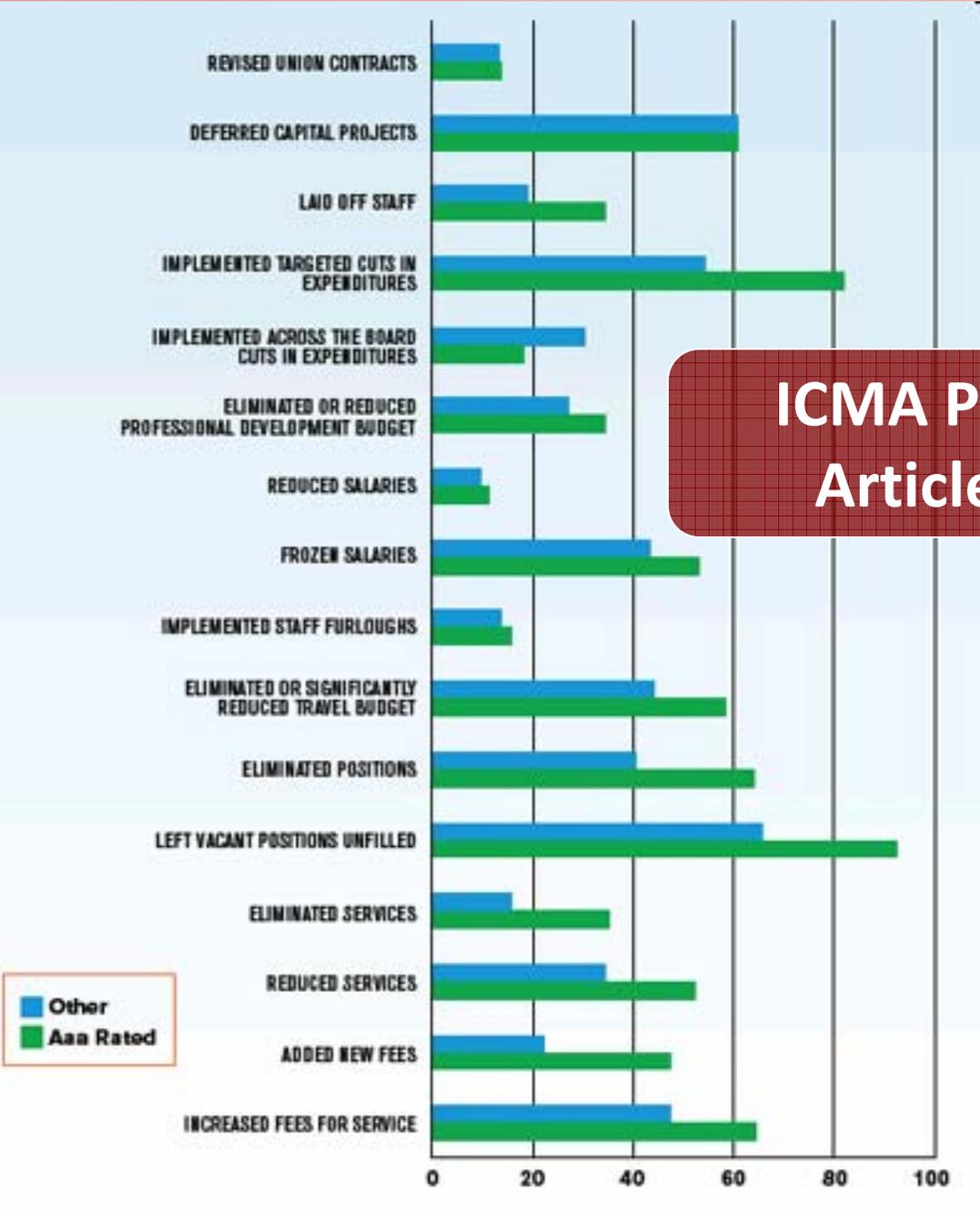


Table 1. Responding Local Governments with Moody's 2009 Aaa Bond Rating.¹

Local Government	State	Population
City of Beverly Hills	CA	33,784
City of Manhattan Beach	CA	33,852
City of Santa Monica	CA	84,084
Town of Avon	CT	15,832
Town of Darien	CT	19,607
Town of Fairfield	CT	57,340
City of Stamford	CT	117,083
Town of West Hartford	CT	60,110
City of Marco Island	FL	14,879
City of Weston	FL	49,286
City of Alpharetta	GA	34,854
County of Cobb	GA	607,751
County of Gwinnett	GA	588,448
City of Cedar Rapids	IA	120,758
Village of Deerfield	IL	18,420
City of Highland Park	IL	31,365
City of Lake Forest	IL	20,059
City of Naperville	IL	128,358
Village of Wilmette	IL	27,651
City of Overland Park	KS	149,080
Town of Lexington	MA	30,355
City of Newton	MA	83,829
County of Kent	MI	574,335
City of Edina	MN	47,425
County of Hennepin	MN	1,116,200
City of Plymouth	MN	65,894
County of Ramsey	MN	511,035
Town of Cary	NC	94,536
City of Durham	NC	226,800
Township of Berkeley Heights	NJ	13,407
Village of Scarsdale	NY	17,823
City of Dublin	OH	31,392
County of Franklin	OH	1,068,978
City of Upper Arlington	OH	33,686
City of Lake Oswego	OR	35,278
Township of Lower Merion	PA	59,850
County of Greenville	SC	379,616
City of Germantown	TN	37,348
City of Plano	TX	222,030
City of Salt Lake City	UT	181,743
County of Albemarle	VA	79,236
County of Arlington	VA	189,453
County of Fairfax	VA	1,040,000
County of Henrico	VA	262,300
County of Loudoun	VA	211,000

ICMA Study

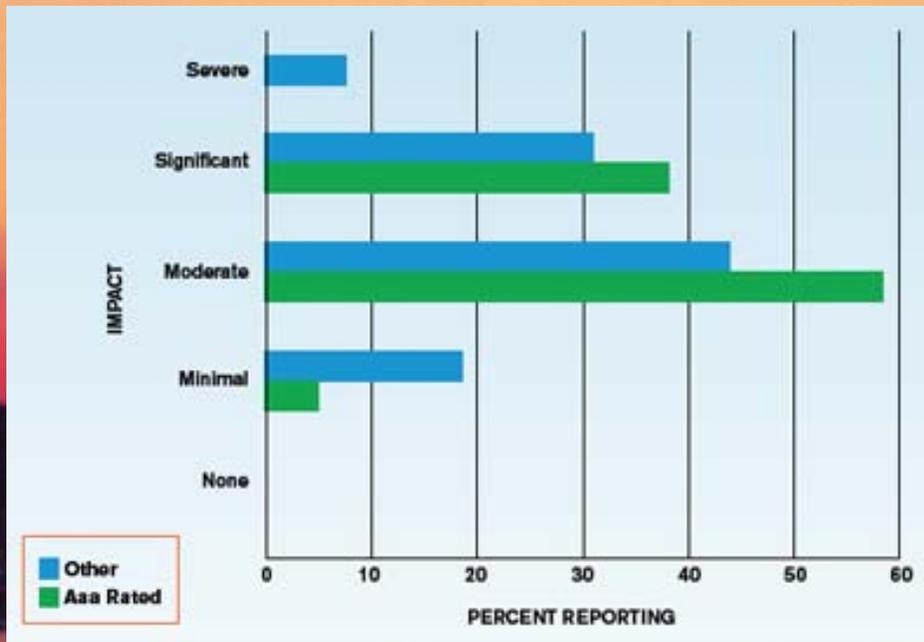


Table 2. Staff Cuts and Layoffs in Aaa and Other Communities.

	Aaa Communities	Other Communities
Eliminated Positions	64%	40%
Layoffs	30%	19%

Cash Reserves

CASH FLOW PROJECTION		
8/10/2010	PNC	2,177,906.56
	Bank of America	1,602,382.90
	Bank of America	212,695.47
	Bank of America	483,294.68
	checks released	(218,313.11)
	today's deposit	89,387.83
through end of week	estimated deposits	150,000.00
	Carefirst administrators	(109,734.23)
	pumpout boat grants	33,037.00
	deposit of 8/11	77,000.00
	checks released	(125,000.00)
	estimated total payroll	(1,450,000.00)
		2,922,657.10
week of 8/16	estimated deposits	400,000.00
	emergency mgmt grants	233,432.04
	Carefirst administrators	(200,000.00)
	Utility taxes	39,246.00
	checks released per Tim	(57,965.86)
	Md. Unemployment released	(94,395.17)
	refund/reim released	(3,000.00)
		3,239,974.11
week of 8/23	estimated deposits	400,000.00
	Carefirst administrators	(200,000.00)
	refund/reim checks released	(3,000.00)
	estimated total payroll	(1,450,000.00)
		1,986,974.11

week of 8/30	loan payment	(225,000.00)
	estimated deposits	400,000.00
	Carefirst administrators	(200,000.00)
	DGS shuttle	237,000.00
	highway user	177,720.00
	refund/reim checks released	(300.00)
		2,376,394.11
week of 9/6	estimated deposits	400,000.00
	refund/reim checks released	(3,000.00)
	Carefirst administrators	(200,000.00)
	estimated total payroll	(1,450,000.00)
		1,123,394.11
week of 9/13	estimated deposits	400,000.00
	real property tax	1,500,000.00
	Carefirst administrators	(200,000.00)
	small refund/reim checks rel	(3,000.00)
		2,820,394.11
week of 9/20	estimated deposits	400,000.00
	Carefirst administrators	(200,000.00)
	estimated checks released	(5,000.00)
	estimated total payroll	(1,450,000.00)
		1,565,394.11
week of 9/27	estimated deposits	400,000.00
	Carefirst administrators	(200,000.00)
	State Aid for Police Prot grant	175,940.00
	equipment loan payment	(224,733.94)
	estimated checks released	(5,000.00)
		1,711,600.17

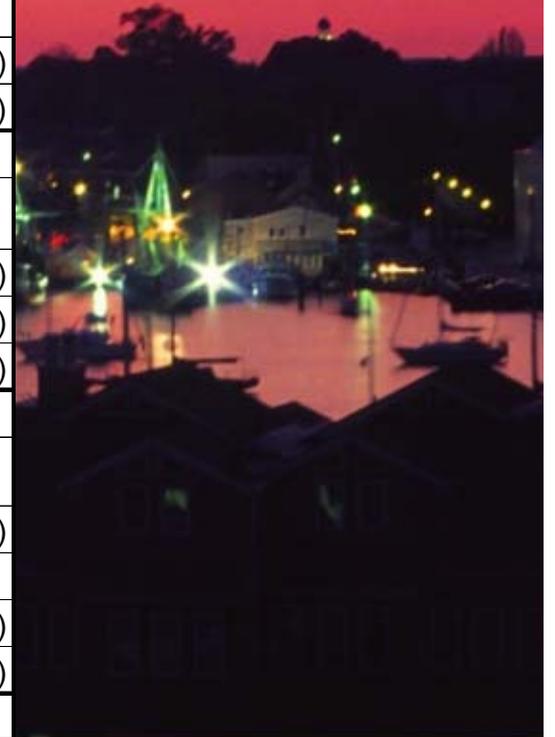
Cash Reserves

Pg. 1

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	State Aid for Police Prot grant	175,940.00
	equipment loan payment	(224,733.94)
	estimated checks released	(5,000.00)
		1,711,600.17

Cash Reserves Pg. 2



State & County cash receivables

Description	July	August	September	October	November	December	January	February	March	April	May	June	Total
County													
Real Property	430,930	1,356,600	1,513,670	17,753,720	4,543,280	368,990	4,887,540	542,460	270,580	295,390	287,750	49,090	32,300,000
911 Grant		74,410		73,340			73,680			74,810			296,240
Financial Inst.	13,210												13,210
Utility Taxes(3 month lag)	41,305	38,980	41,300	40,890	41,350	41,470	39,440	38,370	41,290	43,760	41,380	39,660	489,195
Golf course(6 month lag)						184,620							184,620
	485,445	1,469,990	1,554,970	17,867,950	4,584,630	595,080	5,000,660	580,830	311,870	413,960	329,130	88,750	33,283,265
State													
Income Tax	28,400			131,430	1,225,640		80,060	958,490	92,660		958,490	757,350	4,232,520
Admissions Tax	213,340			310,290			242,820			130,170			896,620
Highway User		177,720											177,720
Police Protection			178,095			178,095			178,095				703,745
Pilot		367,000										169,460	367,000
DNR Pump out Boat			28,670				24,201						52,871
DOT Operating Assistance				304,700			304,700			304,700		304,700	1,218,800
DOT ADA Assistance				104,000			104,000			104,000		104,000	416,000
DGS Shuttle		237,000											237,000
	241,740	781,720	206,765	850,420	1,225,640	178,095	755,781	958,490	270,755	538,870	958,490	1,335,510	8,302,276

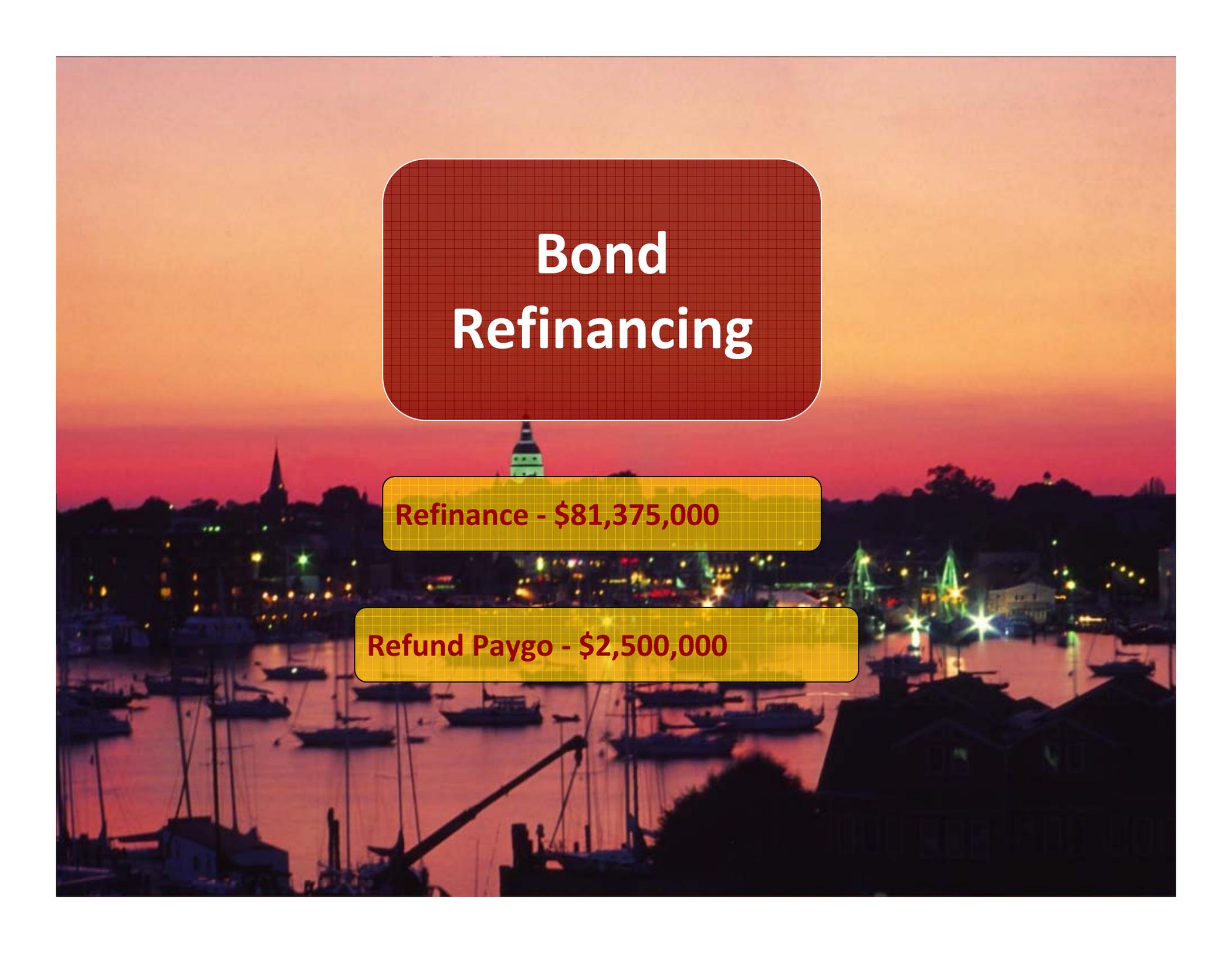


Fee Schedule by Code Reference

Section	Type of Fee	Current	Proposed	Change	AA Co
17.28.090	The charges for issuance of plumbing permits are the sum of a connection charge, a capital facility charge, a capital facility assessment charge and an installation charge.			\$ 0.00	
17.28.090	Connection Charges:			\$ 0.00	
17.28.090	Sewer (If the lateral is installed by the applicant the applicant shall receive a \$500.00 refund)		Deleted	\$ 4,200.00	\$ 4,270.00
17.28.090	Public sewer connection 4 or 6 inches or less	\$ 2,800.00	\$ 7,000.00	\$ 4,200.00	
17.28.090	Public sewer connections in excess of 6 inches, as follows:			\$ 0.00	
17.28.090	8 inches	\$ 3,600.00	Deleted		
17.28.090	10 inches	\$ 4,100.00	Deleted		
17.28.090	12 inches	\$ 5,200.00	Deleted		
17.28.090	In excess of 12 inches, as determined by the director of public works,			\$ 0.00	
17.28.090	Water, including cost of meter. If the lateral is installed by the applicant the applicant shall receive a \$400.00 refund.			\$ 0.00	
17.28.090	*5/8 inch	\$ 2,200.00	Deleted		\$ 2,650.00
17.28.090	*1 inch	\$ 2,700.00	\$ 5,500.00	\$ 2,800.00	\$ 3,680.00
17.28.090	1 1/2	\$ 3,200.00	\$ 6,000.00	\$ 2,800.00	\$ 5,180.00
17.28.090	2 inch	\$ 4,100.00	\$ 6,500.00	\$ 2,400.00	\$ 5,380.00
17.28.090	3 inch	\$ 5,400.00	\$ 7,000.00	\$ 1,600.00	
17.28.090	4 inch	\$ 6,800.00	\$ 7,500.00	\$ 700.00	
17.28.090	6 inch	\$ 11,200.00	\$ 11,200.00	\$ 0.00	
17.28.090	In excess of 6 inches as determined by the director of public works			\$ 0.00	
17.28.090	*Note: Residential Only - up to a 1 inch meter. There will be no charge for connection if the existing service is being upgraded for sprinkler protection.			\$ 0.00	
17.28.090	If the lateral is installed by the applicant the applicant shall receive a \$400.00 refund.			\$ 0.00	
17.28.090	Capital facility charge:			\$ 0.00	
17.28.090	Sewer (per residential unit)*	\$ 1,800.00	\$ 7,000.00	\$ 5,200.00	\$ 7,000.00
17.28.090	Water (per residential unit)*	\$ 900.00	\$ 4,500.00	\$ 3,600.00	\$ 4,500.00
17.28.090	Note: An equivalent residential unit is 350 gallons per day.			\$ 0.00	
17.28.090	Capital facility assessment charge:			\$ 0.00	
17.28.090	Sewer:			\$ 0.00	
17.28.090	Per year, per residential unit, for 30 years	\$ 50.00	\$ 60.00	\$ 10.00	
17.28.090	Water:			\$ 0.00	
17.28.090	Per year, per residential unit, for 30 years	\$ 50.00	\$ 60.00	\$ 10.00	
17.28.090	Installation Charges:			\$ 0.00	
17.28.090	First fixture installation charge:			\$ 0.00	
17.28.090	Residential	\$ 35.00	\$ 35.00	\$ 0.00	
17.28.090	Commercial	\$ 65.00	\$ 65.00	\$ 0.00	
17.28.090	Each fixture in excess of the first one (if connected to public sewer)	\$ 10.00	\$ 10.00	\$ 0.00	
17.28.090	Each fixture, if connected to private sewer	\$ 25.00	\$ 25.00	\$ 0.00	
17.28.090	Each fixture omitted from original permit (if connected to public sewer)	\$ 15.00	\$ 15.00	\$ 0.00	
17.28.090	Each fixture omitted from original permit (if connected to private sewer)	\$ 35.00	\$ 35.00	\$ 0.00	
17.28.090	Special fixture charge:			\$ 0.00	
17.28.090	Each grease trap	\$ 85.00	\$ 85.00	\$ 0.00	
17.28.090	Each oil interceptor	\$ 85.00	\$ 85.00	\$ 0.00	
17.28.090	Each water conditioning unit (single installation)	\$ 30.00	\$ 30.00	\$ 0.00	
17.28.090	Each gas hot water heater (single installation)	\$ 30.00	\$ 30.00	\$ 0.00	
17.28.090	Inspection charge:			\$ 0.00	
17.28.090	Water installation	\$ 85.00	\$ 85.00	\$ 0.00	
17.28.090	Sewer installation	\$ 85.00	\$ 85.00	\$ 0.00	
17.28.090	Reconstruct private sewer,	\$ 30.00	\$ 30.00	\$ 0.00	
17.28.090	Air-conditioning with water or drain connection	\$ 30.00	\$ 30.00	\$ 0.00	
17.28.090	Reinspection Fee	\$ 60.00	\$ 60.00	\$ 0.00	
17.28.090	Additional gas connection for gas hot water heaters	\$ 6.00	\$ 6.00	\$ 0.00	

Fee Schedule Proposal

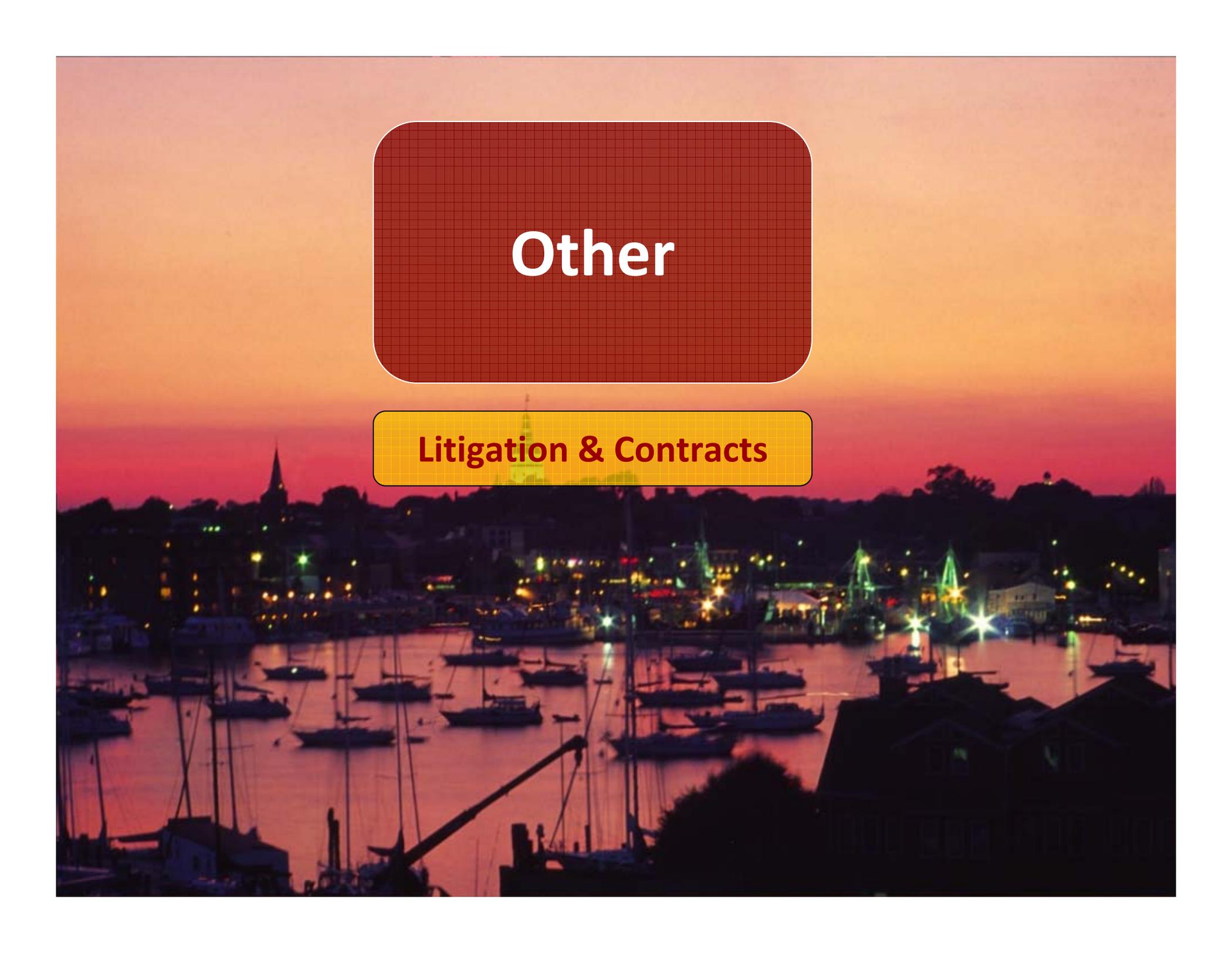




Bond Refinancing

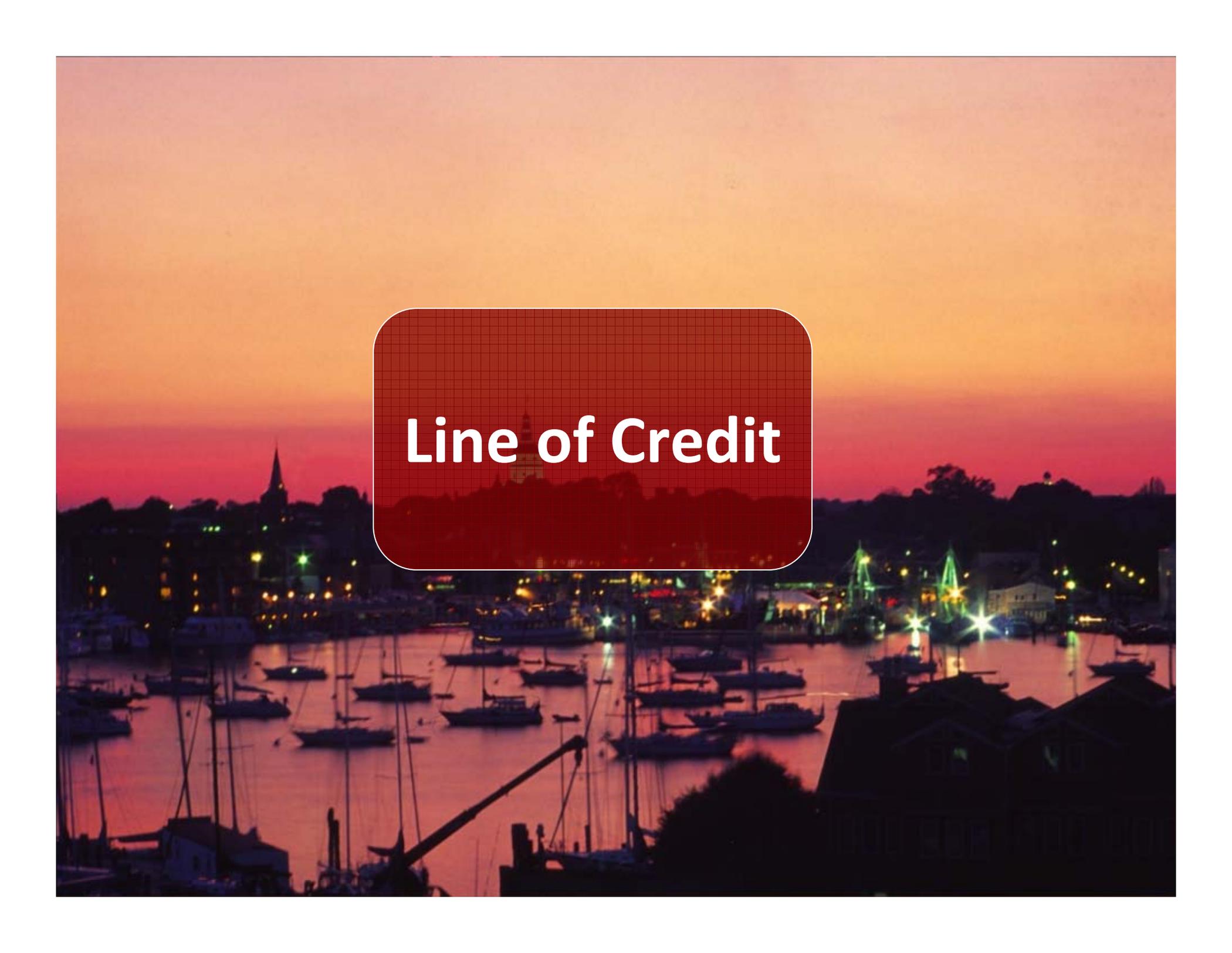
Refinance - \$81,375,000

Refund Paygo - \$2,500,000



Other

Litigation & Contracts

A scenic view of a harbor at dusk. The sky is a mix of orange, pink, and purple. In the foreground, the silhouettes of buildings and a crane are visible. The middle ground is filled with numerous sailboats in the water, their masts and rigging clearly visible. In the background, a town is lit up with warm yellow and white lights, and a prominent church spire is visible on the left. The overall atmosphere is peaceful and picturesque.

Line of Credit