

**CITY OF ANNAPOLIS  
WORK SESSION OF THE CITY COUNCIL  
Thursday, December 15, 2011 from 1:30 p.m. to 4:30 p.m.  
The session will be held at the Roger (Pip) Moyer Recreation Center located at  
273 Hilltop Lane, Annapolis, MD 21403**

(Agenda subject to change at the time of the Work Session)

Call to Order  
Pledge of Allegiance

Mayor Cohen  
Mayor Cohen

**The City of Annapolis Strategic Planning Meeting**

Admin Reps: City Manager Mallinoff, Associate Director Bilanin, and Faculty  
Researcher Fogg, representing the University of Maryland's  
Institute for Governmental Service and Research